Public Disclosure Copy **BUFFALO FINE ARTS ACADEMY Form 990** FYE June 30, 2017

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 013063

990

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

16 Open to Public Inspection

OMB No. 1545-0047

| <u>A</u> | ror un | a 2016 calendar year, or tax year beginning 00L 1, 2010 and | ending U | UN 30, 2017 | <u>'</u> | | | | | | | | | | | |
|-------------------------|---------------------|---|----------------|---------------------------|--------------------------------|--|--|--|--|--|--|--|--|--|--|--|
| В | Check if applicable | C Name of organization | | D Employer identif | ication number | | | | | | | | | | | |
| | Addre | | | | | | | | | | | | | | | |
| | Name chang | Doing business as | |] 16-6 | 5001555 | | | | | | | | | | | |
| | Initial return | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | E Telephone numbe | er | | | | | | | | | | | |
| | Final return | 1285 ELMWOOD AVENUE | l toom, out | 716-882-8700 | | | | | | | | | | | | |
| | termir ated | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ | 189,445,371. | | | | | | | | | | | |
| | Amen return | | | H(a) Is this a group | return | | | | | | | | | | | |
| F | Application | | | for subordinate | | | | | | | | | | | | |
| | pendi | SAME AS C ABOVE | | H(b) Are all subordinates | ····· | | | | | | | | | | | |
| _ | - | | or 527 | 1 ` ′ | | | | | | | | | | | | |
| | | | 01 327 | - ′ | a list. (see instructions) | | | | | | | | | | | |
| | | te: N/A | 1 | H(c) Group exemption | | | | | | | | | | | | |
| _ | | organization: X Corporation Trust Association Other | L Year | of formation: 1002 | M State of legal domicile: NY | | | | | | | | | | | |
| Р | art I | Summary | D | 0 DT110 1000 | | | | | | | | | | | | |
| ø | 1 | Briefly describe the organization's mission or most significant activities: | BUFFAL | O FINE ARTS | S ACADEMY | | | | | | | | | | | |
| au | | WAS INCORPORATED IN 1862 TO PROMOTE, CUI | | | | | | | | | | | | | | |
| Ë | 2 | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | | | | |
| Š | 3 | Number of voting members of the governing body (Part VI, line 1a) | | 3 | 32 | | | | | | | | | | | |
| <u>م</u> | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | | 4 | | | | | | | | | | | | |
| es | 5 | Total number of individuals employed in calendar year 2016 (Part V, line 2a) | | 5 | 176 | | | | | | | | | | | |
| Activities & Governance | 6 | Total number of volunteers (estimate if necessary) | | | 70 | | | | | | | | | | | |
| Ę | 7 a | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 0. | | | | | | | | | | | |
| ⋖ | | Net unrelated business taxable income from Form 990-T, line 34 | | | | | | | | | | | | | | |
| | | , | | Prior Year | Current Year | | | | | | | | | | | |
| • | 8 | Contributions and grants (Part VIII, line 1h) | | 3,957,720. | | | | | | | | | | | | |
| uge | 9 | Program service revenue (Part VIII, line 2g) | | 2,965,492. | | | | | | | | | | | | |
| Revenue | | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 3,918,432. | 8,111,201. | | | | | | | | | | | |
| æ | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 0. | | | | | | | | | | | | |
| | 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 10,841,644. | _ | | | | | | | | | | | |
| | _ | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. | | | | | | | | | | | |
| | 1 | | | 0. | | | | | | | | | | | | |
| | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | 4,948,190. | | | | | | | | | | | | |
| Expenses | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 0. | 0. | | | | | | | | | | | |
| ē | 16a | Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 1,311,0 | | <u> </u> | 0. | | | | | | | | | | | |
| Ä | _b | | | 11,308,886. | 10,759,418. | | | | | | | | | | | |
| _ | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | | | | | | | | | | | | | |
| | | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 16,257,076. | | | | | | | | | | | | |
| . (/ | 19 | Revenue less expenses. Subtract line 18 from line 12 | | -5,415,432. | 68,106,959. | | | | | | | | | | | |
| Net Assets or | | | | ginning of Current Year | End of Year | | | | | | | | | | | |
| Sset | 20 | Total assets (Part X, line 16) | 1 | .38,463,012. | | | | | | | | | | | | |
| TA A | 21 | Total liabilities (Part X, line 26) | | 6,487,908. | | | | | | | | | | | | |
| | | Net assets or fund balances. Subtract line 21 from line 20 | 1 | .31,975,104. | 207,997,493. | | | | | | | | | | | |
| | art II | Signature Block | | | | | | | | | | | | | | |
| | | lties of perjury, I declare that I have examined this return, including accompanying schedul | | | ny knowledge and belief, it is | | | | | | | | | | | |
| true | e, correc | ct, and complete. Declaration of preparer (other than officer) is based on all information of w | vhich preparer | has any knowledge. | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| Sig | jn | Signature of officer | | Date | | | | | | | | | | | | |
| Не | re | MELISSA ARENA, CFO | | | | | | | | | | | | | | |
| | | Type or print name and title | | | | | | | | | | | | | | |
| | | Print/Type preparer's name Preparer's signature | I | Date Check | PTIN | | | | | | | | | | | |
| Pai | d | ROBERT J. TRAVIS ROBERT J. TRAVI | | 0/26/17 self-emplo | | | | | | | | | | | | |
| Pre | parer | Firm's name CHIAMPOU TRAVIS BESAW & KERSHNE | Firm's EIN ▶ | 16-1468002 | | | | | | | | | | | | |
| Use | Only | Firm's address 45 BRYANT WOODS NORTH | | | | | | | | | | | | | | |
| | - | AMHERST, NY 14228 | | Phone no. 71 | 6-630-2400 | | | | | | | | | | | |
| Ma | y the II | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |

| Pai | t III Statement of Program Service Accomplishments |
|-----|---|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: THE BUFFALO FINE ARTS ACADEMY WAS INCORPORATED IN 1862 TO PROMOTE, |
| | CULTIVATE AND GENERALLY FOSTER ART IN ALL ITS BRANCHES. IT IS THE |
| | PARENT ORGANIZATION OF THE ALBRIGHT-KNOX ART GALLERY, ONE OF THE |
| | COUNTRY'S MOST PROMINENT ART MUSEUMS, AS WELL AS AN IMPORTANT CULTURAL |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 5,807,368 • including grants of \$) (Revenue \$ |
| | PURCHASE AND CONSERVATION OF WORKS OF ART-ART PURCHASED FOR THE |
| | PERMANENT COLLECTION AND RELATED CONSERVATION ACTIVITIES |
| | |
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| | |
| | |
| 4b | (Code:) (Expenses \$ 620,085 • including grants of \$) (Revenue \$ 484,525 •) |
| | GALLERY OPERATIONS-MAINTENANCE AND SECURITY OF THE COLLECTION AND |
| | VARIOUS ACTIVITIES RELATING TO THE PERMANENT COLLECTION |
| | |
| | |
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| | |
| 4c | (Code:) (Expenses \$ 2,051,886 • including grants of \$) (Revenue \$ 37,019 •) |
| 70 | EXHIBITIONS - EXHIBITIONS OF VARIOUS ARTISTS WORKS WHICH ARE NOT USUALLY |
| | INCLUDED IN THE PERMANENT COLLECTION |
| | |
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| | |
| | |
| 4d | Other program services (Describe in Schedule O.) |
| | (Expenses \$ 1,004,274 • including grants of \$) (Revenue \$ 2,146,354 •) |
| 4e | Total program service expenses ▶ 9,483,613. |
| | Form 990 (2016 |

Form 990 (2016) BUFFALO FINE Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-----|--|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | _ | x | |
| _ | If "Yes," complete Schedule A | 1 | X | |
| 2 | | 2 | Λ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | х | |
| _ | Schedule D, Part III | 8 | ^ | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | х |
| 40 | If "Yes," complete Schedule D, Part IV | 9 | | Λ |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | X | |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | x | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | | |
| • | the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| 124 | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | <u>. </u> | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | X | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | , 1 , , , | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | Х |
| 40 | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Λ |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 16 | | Х |
| 17 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | 16 | | -22 |
| 17 | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | 17 | | |
| 10 | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| .5 | complete Schedule G, Part III | 19 | | Х |
| | 7 | | 000 | |

Form **990** (2016)

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-------------|---|----------|-----|----------|
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Х |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| _ | Schedule K. If "No", go to line 25a | 24a | | Х |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 25a | | x |
| h | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | <u> </u> |
| ь | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | 200 | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | | | |
| | complete Schedule L, Part II | 26 | Х | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | 37 |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | X |
| 0.4 | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | Х | |
| 25- | Part V, line 1 | 34 | Λ | Х |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | |
| D | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 330 | | |
| 55 | If "Yes," complete Schedule R, Part V, line 2 | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | 30 | | <u></u> |
| 0, | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | x |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | <u> </u> | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | Х | |
| | | | | • |

Part V Statements Regarding Other IRS Filings and Tax Compliance

| | Check if Schedule O contains a response of note to any line in this Part v | | | <u>ш</u> |
|--------|--|----------|-----|----------|
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| _ | (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 176 | | | |
| | | | Х | |
| D | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | 22 | |
| 20 | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | Х |
| | MINA III II STATE OF THE CONTROL III II I | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | 30 | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | х |
| b | If "Yes," enter the name of the foreign country: | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | X | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Х | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | _ | | |
| | to file Form 8282? | 7c | | X |
| | If "Yes," indicate the number of Forms 8282 filed during the year | 7- | | х |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e 7f | | X |
| t | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7g | | X |
| g h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 79 7h | | X |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 711 | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| 40 | amounts due or received from them.) | 40 | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| а | Note. See the instructions for additional information the organization must report on Schedule O. | isa | | |
| h | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| ~ | organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand 13c | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| | | Form | 990 | (2016) |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|--|---------|------|----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year alpha 2 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | 1 | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 32 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | 1 | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | Х | |
| 7a | | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶ NY | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are | availab | le | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d finan | cial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: | | | |
| | MELISSA ARENA - 716-882-8700 | | | |
| | 1285 ELMWOOD AVENUE, BUFFALO, NY 14222 | | | |

Form **990** (2016)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) Name and Title | (B) Average hours per | box | not c | ss pe | ition more rson i | than is bot | h an | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of |
|------------------------------|--|-----------------|-----------------------|--|-------------------------|----------------|--|--|--|-------------------------|
| | week (list any hours for related organizations below line) | tee or director | Institutional trustee | Officer Key employee Highest compensated employee Former | | | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations | |
| (1) THOMAS R. HYDE PRESIDENT | 5.00 1.00 | х | | х | | | | 0. | 0. | 0. |
| (2) CATHERINE B. FOLEY | 5.00 | | | | | | | | | |
| VICE-PRESIDENT | 1.00 | Х | | Х | | | | 0. | 0. | 0. |
| (3) ALICE F. JACOBS | 5.00 | | | | | | | | | |
| VICE-PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (4) FREDERICK G. PIERCE, II | 5.00 | | | | | | | | | |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (5) JOHN R SANDERSON | 5.00 | | | | | | | | | |
| TREASURER | 1.00 | Х | | Х | | | | 0. | 0. | 0. |
| (6) MONICA ANGLE | 1.50 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (7) SUSAN O'CONNOR BAIRD | 1.50 | | | | | | | | _ | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (8) CHARLES E. BALBACH | 1.50 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (9) CHARLES W. BANTA | 1.50 | l | | | | | | | | |
| DIRECTOR | 1 50 | Х | | | | | | 0. | 0. | 0. |
| (10) ROBERT J. BOJDAK | 1.50 | ļ | | | | | | | | |
| DIRECTOR | 1 50 | Х | | | | | | 0. | 0. | 0. |
| (11) ANN BONTE | 1.50 | ١ | | | | | | | | |
| DIRECTOR | 1 50 | Х | | | | | | 0. | 0. | 0. |
| (12) ROBERT T. BRADY | 1.50 | ٠,, | | | | | | | _ | _ |
| DIRECTOR | 1 50 | Х | | | | | | 0. | 0. | 0. |
| (13) HELEN CAPPUCCINO, M.D. | 1.50 | X | | | | | | 0. | 0. | 0. |
| DIRECTOR CALL DEPOSITOR | 1.50 | ^ | | | | | | 0. | 0. | 0. |
| (14) JAMES W. DERRICK | 1.50 | X | | | | | | 0. | 0. | 0. |
| (15) PAMELA DINSMORE | 1.50 | ^ | | | | | | 0. | 0. | 0. |
| DIRECTOR | 1.30 | X | | | | | | 0. | 0. | 0. |
| (16) CHRISTOPHER J. FEENEY | 1.50 | | | | | | | 0. | 0. | <u></u> |
| DIRECTOR | 1.30 | x | | | | | | 0. | 0. | 0. |
| (17) SALLY GIOIA | 1.50 | | | | | | | | • | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| 632007 11-11-16 | L | | | | | | | | | Form 990 (2016) |

632007 11-11-16

Form **990** (2016)

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) | | | | | | | | | | | | | |
|--|---|-----------------------|-----------------------|---------|--------------|------------------------------|----------|--------------------------------|---------------------------------------|-------------------|------------|---------------------|----------|
| (A) | Average | (C) Position | | | | | | (D) | (E) | | Гоз | (F) | ۵ |
| Name and title | hours per | | not c | heck | more | than | | Reportable compensation | Reportable compensation | | | imate ount o | |
| | week | | cer ar | | | | | from | from related | | | other | J1 |
| | (list any | director | | | | | | the | organizations | | comp | ensa | tion |
| | hours for | or dire | a. | | | rted | | organization | (W-2/1099-MISC |) | | m the | |
| | related organizations | stee | truste | | ۰ | bens | | (W-2/1099-MISC) | | | • | nizati | |
| | below | ual tru | ional | | ploye | t com | ١. | | | | | l relate nizatio | |
| | line) | Individual trustee or | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | orga | inzatio | 0110 |
| (18) ROSCOE C. HENDERSON III | 1.50 | | | | _ | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | (|) • | | | 0. |
| (19) L.N. HOPKINS, M.D. | 1.50 | | | | | | | | | | | | _ |
| DIRECTOR | 4 50 | Х | | | | | | 0. | (|) • | | | 0. |
| (20) PETER F. HUNT | 1.50 | ļ., | | | | | | | , | | | | ^ |
| DIRECTOR | 1.50 | Х | | | | - | | 0. | · · |). | | | 0. |
| (21) ROBERTA JOSEPH DIRECTOR | 1.50 | X | | | | | | 0. | (| | | | 0. |
| (22) NORTHRUP R. KNOX, JR. | 1.50 | 1 | | | | \vdash | ┢ | | | ' | | | <u> </u> |
| DIRECTOR | 1.30 | x | | | | | | 0. | (|). | | | 0. |
| (23) SEYMOUR H. KNOX, IV | 1.50 | | | | | | | | <u> </u> | \top | | | |
| DIRECTOR | | Х | | | | | | 0. | (|). | | | 0. |
| (24) JODY B. LIPPES | 1.50 | | | | | | | | | | | | |
| DIRECTOR | 4 50 | X | | | | | | 0. | (|) • | | | 0. |
| (25) VICTORIA BECK NEWMAN | 1.50 | ļ., | | | | | | | , | $\backslash \mid$ | | | ٥ |
| C26) FRANCOIS ROCHON | 1.50 | Х | | | | | H | 0. | |). | <u> </u> | | 0. |
| DIRECTOR | 1.50 | X | | | | | | 0. | (| 0. 0 | | 0. | |
| | | | <u> </u> | | | 1 | ┢ | 0. | |). | | | 0. |
| c Total from continuation sheets to Part VI | Sub-total Total from continuation sheets to Part VII, Section A 527,000 0 | | | | |). | 39,412. | | | | | | |
| d Total (add lines 1b and 1c) | | | | | | | • | 527,000. | (|). | 39,412 | | 12. |
| 2 Total number of individuals (including but n | | | | | | | ho r | received more than \$100 | 0,000 of reportable | | | | |
| compensation from the organization | | | | | | | | | | | | . I | 3 |
| O Did the annualization list and formation | alling all and an analysis | | | | | | | h: | | П | | Yes | No |
| 3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s | • | | | • | • | • | | • | | | 3 | | Х |
| 4 For any individual listed on line 1a, is the su | | | | | | | | | | ·· ├ | - | | |
| and related organizations greater than \$150 | • | | | | | | | - | • | | 4 | х | |
| 5 Did any person listed on line 1a receive or a | | | | | | | | | | " | | | |
| rendered to the organization? If "Yes," com | plete Schedul | e J t | or s | uch | pers | son | | | | | 5 | | X |
| Section B. Independent Contractors | | | | | | | | | | | | | |
| 1 Complete this table for your five highest co | - | - | | | | | | | · · · · · · · · · · · · · · · · · · · | ensa | ition fr | om | |
| the organization. Report compensation for | the calendar y | ear | endi | ng v | vith | or w | /ithi | - | year. | | | | |
| (A) Name and business | address | N | INC | 3 | | | | (B) Description of s | ervices | Co | (C mper |) ısatior | า |
| | | | | | | | | · | | | • | | |
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| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Total number of independent contractors (i \$100,000 of compensation from the organic | | ot li | mite | d to | | se li 0 | ste | d above) who received n | nore than | | | | |

BUFFALO FINE ARTS ACADEMY

632008 11-11-16

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| |) FINE AR' | ĽS | A | JA1 |)EI | MX | | | 16-600 | T222 | | |
|--|------------------|--------------------------------|-----------------------|----------|--------------|------------------------------|----------|--------------------|--|---------------|--|--|
| Part VII Section A. Officers, Directors, | Trustees, Key Er | mplo | yee | s, a | nd F | ligh | est | Compensated Employ | ees (continued) | | | |
| (A) | (B) | | | ((| | | | (D) | (E) | (F) | | |
| Name and title | Average | | Position | | | | | Reportable | Reportable | Estimated | | |
| | hours | (cl | (check all that | | | | lv) | compensation | compensation | amount of | | |
| | per | (5. | T | | <u></u> | | ·,, | from | from related | other | | |
| | week | | | | | ee | | the | organizations | compensation | | |
| | (list any | ip | | | | l le | | organization | (W-2/1099-MISC) | from the | | |
| | hours for | direc | | | | d em | | (W-2/1099-MISC) | (** = / ******************************** | organization | | |
| | related | ee or | stee | | | nsate | | , | | and related | | |
| | organizations | Individual trustee or director | Institutional trustee | | yee | mpe | | | | organizations | | |
| | below | idual | ution | <u></u> | old m | esto | er | | | _ | | |
| | line) | Indiv | Instit | Officer | Key employee | Highest compensated employee | Former | | | | | |
| (27) DEBORAH RUSSELL | 1.50 | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (28) CHRISTINE SABUDA | 1.50 | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (29) HARRIS SCHWALB | 1.50 | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (30) RACHEL STENCLIK | 1.50 | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (31) NICOLE SWIFT | 1.50 | | | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (32) ELISABETH ROCHE WILMERS | 1.50 | | | | | | | _ | _ | _ | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. | | |
| (33) MELISSA ARENA | 35.00 | | | | | | | | _ | | | |
| CFO | | | | Х | | | | 117,600. | 0. | 7,649. | | |
| (34) JANNE SIREN, PH.D | 35.00 | | | | | | | 075 000 | | 04 000 | | |
| MUSEUM DIRECTOR | | | | | Х | | | 275,000. | 0. | 21,988. | | |
| (35) JOE LIN-HILL | 35.00 | | | | | l | | 104 400 | • | | | |
| DEPUTY DIRECTOR | | | | | | Х | | 134,400. | 0. | 9,775. | | |
| | | | | | | | | | | | | |
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| | | | <u> </u> | | L | | | | | | | |
| Tabalda Dark VIII. Caabirra A. Bras die | | | | | | | | 527,000. | | 39,412. | | |
| Total to Part VII, Section A, line 1c | | | | | | | | J41,000• | | JJ,414. | | |

| Pa | rt V | <u> </u> | Statement of Reve | nue | | | | | | |
|--|------|----------|---|-------------|----------|--------------------|----------------------|--|--|---|
| | | | Check if Schedule O con | tains a re | sponse | or note to any lin | e in this Part VIII | | | |
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |
| nts nts | 1 | а | Federated campaigns | | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | b | Membership dues | | 1b | | | | | |
| s, (Am | | С | Fundraising events | | 1c | | | | | |
| Gift lar | | d | Related organizations | | 1d | | | | | |
| S, imi | | е | Government grants (contribut | tions) | 1e | 826,484. | | | | |
| tio S | | f | All other contributions, gifts, gran | nts, and | | | | | | |
| ğ. | | | similar amounts not included abo | ve | 1f | 71,981,282. | | | | |
| on the | | g | Noncash contributions included in lines | s 1a-1f: \$ | | 15,022,320. | | | | |
| <u>5 g</u> | | h | Total. Add lines 1a-1f | | | | 72,807,766. | | | |
| | | | | | | Business Code | | | | |
| <u>ice</u> | 2 | а | AUXILIARY ACTIVITIES | | | 713990 | 1,476,503. | | | |
| er ne | | b | EDUCATION | | | 713990 | 669,851. | 669,851. | | |
| n S | | С | EXHIBITIONS | | | 713990 | 37,019. | 37,019. | | |
| aran Re∖ | | d | | | | | | | | |
| Program Service Revenue | | е | | | | | | | | |
| щ | | | All other program service reve | | | | 484,525. | 484,525. | | |
| | | g | Total. Add lines 2a-2f | | | | 2,667,898. | | | |
| | 3 | | Investment income (including | | | | 2 000 175 | | | 2 000 175 |
| | | | other similar amounts) | | | Г | 2,090,175. | | | 2,090,175. |
| | 4 | | Income from investment of ta | • | | · | | | | |
| | 5 | | Royalties | | | (ii) Personal | | | | |
| | 6 | _ | Gross rents | · · · · · | Real | (II) Personal | | | | |
| | | | Less: rental expenses | | | | | | | |
| | | | Rental income or (loss) | | | | | | | |
| | | | Net rental income or (loss) | | | | | | | |
| | | | Gross amount from sales of | | curities | (ii) Other | | | | |
| | • | _ | assets other than inventory | 111,87 | | '' | | | | |
| | | b | Less: cost or other basis | | | | | | | |
| | | _ | and sales expenses | 105,85 | 8,506 | . | | | | |
| | | С | Gain or (loss) | 6,02 | 1,026 | | | | | |
| | | | Net gain or (loss) | | | | 6,021,026. | | | 6,021,026. |
| Φ | | | Gross income from fundraisin | | | | | | | |
| ň | | | including \$ | | | | | | | |
| eve | | | contributions reported on line | | | | | | | |
| <u>π</u> | | | Part IV, line 18 | | a | | | | | |
| Other Revenue | | b | Less: direct expenses | | | | | | | |
| O | | С | Net income or (loss) from fund | draising (| events | | | | | |
| | 9 | а | Gross income from gaming a | ctivities. | See | | | | | |
| | | | Part IV, line 19 | | a | | | | | |
| | | | Less: direct expenses | | | | | | | |
| | | | Net income or (loss) from gan | | vities . | . <u></u> | | | | |
| | 10 | а | Gross sales of inventory, less | | | | | | | |
| | | | and allowances | | | | | | | |
| | | | Less: cost of goods sold | | | | | | | |
| | | С | Net income or (loss) from sale | | ntory . | | | | | |
| | | | Miscellaneous Revenu | ıe | | Business Code | | | | |
| | 11 | | | | | | | | | |
| | | b | | | | | | | | |
| | | C | All all and an area | | | | | | | |
| | | | All other revenue | | | | | | | |
| | | е | Total. Add lines 11a-11d | | | | 83,586,865. | 2 667 909 | 0. | 9 111 201 |
| | 12 | | Total revenue. See instructions. | | | | 03,300,003. | 2,667,898. | 0. | 8,111,201. |

632009 11-11-16

Form **990** (2016)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (D) (C) Do not include amounts reported on lines 6b. Program service expenses Management and general expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 204,248. 274,857. 47,895. 527,000. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 3,145,250. 1,254,769. 1,609,939. 280,542. Other salaries and wages 7 Pension plan accruals and contributions (include 250,555 87,598. 138,775. 24,182. section 401(k) and 403(b) employer contributions) 173,564. 267,341. 487,491. 46,586. Other employee benefits 9 310,192. 109,324. 171,060. 29,808. Payroll taxes 10 Fees for services (non-employees): a Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 326,531. 326,531. Investment management fees Other, (If line 11g amount exceeds 10% of line 25, 79,783 79,783. column (A) amount, list line 11g expenses on Sch O.) 34,260. 217,786. 183,526. Advertising and promotion 12 46,944. 206,067. 107,820. 51,303. 13 Office expenses 14 Information technology 15 Royalties 421,207. 414,180. 5,099. 1,928. 16 Occupancy 524,909. 99,131. 99,897. 325,881. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 90,255. 44,833. 7,812. 37,610. 20 Payments to affiliates 21 433,025. 840,894. 75,457. 332,412. Depreciation, depletion, and amortization 22 174,572. 110,121. 58,311. 6,140. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) PURCHASE & CONSERVATION 5,807,368. 5,807,368. 0. **OUTSIDE SERVICES** 422,582. 109,512. 150,666. 162,404. 390,969. 390,969. TRANSPORTATION EXPENSE 0. 53,920. 51,254. CLEANING & MAINTENANCE 238,657. 133,483. 1,017,838. 600,148. 252,108. 165,582. e All other expenses 15,479,906. 9,483,613. 4,685,259. 1,311,034. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Form **990** (2016)

if following SOP 98-2 (ASC 958-720)

Check here

| Pa | rt X | Balance Sheet | | | |
|-----------------------------|------|---|--------------------------|-----|--------------------|
| | | Check if Schedule O contains a response or note to any line in this Part X | | | |
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 124,143. | 1 | 662,818. |
| | 2 | Savings and temporary cash investments | | 2 | |
| | 3 | Pledges and grants receivable, net | 1,387,207. | 3 | 20,206,708. |
| | 4 | Accounts receivable, net | 48,767. | 4 | 840,288. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | |
| | | Part II of Schedule L | 335,000. | 5 | 335,000. |
| | 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| છ | | employees' beneficiary organizations (see instr). Complete Part II of Sch L | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | 7 | |
| ¥ | 8 | Inventories for sale or use | 336,125. | 8 | 341,486. |
| | 9 | Prepaid expenses and deferred charges | 91,013. | 9 | 292,834. |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a 27,301,524. | | | |
| | b | Less: accumulated depreciation 10b 15,936,614. | 11,730,501. | 10c | 11,364,910. |
| | 11 | Investments - publicly traded securities | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 11 | 122,855,560. | 12 | 148,175,987. |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 1,554,696. | 15 | 30,678,326. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 138,463,012. | 16 | 212,898,357. |
| | 17 | Accounts payable and accrued expenses | 3,967,172. | 17 | 2,844,604. |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | 29,508. | 19 | 108,393. |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Se | 22 | Loans and other payables to current and former officers, directors, trustees, | | | |
| Ĭ | | key employees, highest compensated employees, and disqualified persons. | | | |
| Liabilities | | Complete Part II of Schedule L | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrelated third parties | 598,403. | 23 | 461,867. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | | | |
| | | Schedule D | 1,892,825. | 25 | 1,486,000. |
| | 26 | Total liabilities. Add lines 17 through 25 | 6,487,908. | 26 | 4,900,864. |
| | | Organizations that follow SFAS 117 (ASC 958), check here X and | | | |
| es | | complete lines 27 through 29, and lines 33 and 34. | | | |
| anc | 27 | Unrestricted net assets | 8,056,845. | 27 | 8,556,264. |
| Bal | 28 | Temporarily restricted net assets | 95,245,641. | 28 | 170,761,509. |
| 힏 | 29 | Permanently restricted net assets | 28,672,618. | 29 | 28,679,720. |
| 교 | | Organizations that do not follow SFAS 117 (ASC 958), check here | | | |
| Ģ | | and complete lines 30 through 34. | | | |
| šets | 30 | Capital stock or trust principal, or current funds | | 30 | |
| Ass | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| Net Assets or Fund Balances | 32 | Retained earnings, endowment, accumulated income, or other funds | 121 055 101 | 32 | 000 000 400 |
| 2 | 33 | Total net assets or fund balances | 131,975,104. | 33 | 207,997,493. |
| | 34 | Total liabilities and net assets/fund balances | 138,463,012. | 34 | 212,898,357. |

Form **990** (2016)

| Par | t XI Reconciliation of Net Assets | | | | | | | | |
|-----|--|-----------|-----|------------|-----|-----|--|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | ········· | | | | | | | |
| | | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | ,58 | | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | , 47 | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | ,10 | | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 131 | ,97 ,91 | | | | | |
| 5 | Net unrealized gains (losses) on investments | | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | | |
| 7 | Investment expenses | 7 | | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | | 0. | | | |
| | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | | | | | |
| | column (B)) | 10 | 207 | ,99' | 7,4 | 93. | | | |
| Par | t XII Financial Statements and Reporting | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | X | | | |
| | | | | | Yes | No | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | O. | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | Х | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe | d on a | | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | | Х | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separar | te basis | , [| | | | | | |
| | consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of tr | e audit, | | | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O | | | | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Au | dit | | | | | | |
| | Act and OMB Circular A-133? | | | За | | Х | | | |
| | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired aud | dit | | | | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | | 3b | | | | | |

Form **990** (2016)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number 16-6001555 BUFFALO FINE ARTS ACADEMY

| D = | | December Dublic (| | THE HOLLD LILL | | | | 0 0001000 |
|------------|-------------------------|--------------------------------|---------------------------------------|---|--------------------|--------------------|----------------------------|----------------------------|
| Pa | rt I | Reason for Public (| Charity Status (A | All organizations must co | omplete th | is part.) Se | ee instructions. | |
| he | organi | zation is not a private found | lation because it is: (| For lines 1 through 12, or | heck only | one box.) | | |
| 1 | | A church, convention of ch | urches, or association | on of churches described | d in sectio | n 170(b)(1 | I)(A)(i). | |
| 2 | | A school described in secti | ion 170(b)(1)(A)(ii). (/ | Attach Schedule E (Forn | n 990 or 99 | 90-EZ).) | | |
| 3 | | A hospital or a cooperative | hospital service orga | anization described in s e | ection 170 | (b)(1)(A)(i | ii). | |
| 4 | | A medical research organiz | ation operated in co | njunction with a hospital | described | d in sectio | n 170(b)(1)(A)(iii). Enter | the hospital's name, |
| | | city, and state: | • | | | | | • |
| 5 | | An organization operated for | or the benefit of a co | llege or university owner | d or opera | ted by a d | overnmental unit describ | ned in |
| ٠ | | section 170(b)(1)(A)(iv). (C | | nego or armversity owner | a or opera | tou by a g | overnmental and accord | 700 III |
| _ | | | | والمعالية والمعاملة المتعاربة والمعامدة | | 70/1-\/4\/A\ | () | |
| 6 | $\overline{\mathbf{v}}$ | A federal, state, or local gov | _ | | | | | |
| 1 | X | An organization that norma | • | ntial part of its support t | rom a gov | ernmentai | unit or from the general | public described in |
| | | section 170(b)(1)(A)(vi). (Co | • | | | | | |
| 8 | Щ | A community trust describe | ed in section 170(b)(| (1)(A)(vi). (Complete Par | t II.) | | | |
| 9 | | An agricultural research org | ganization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | ınction with a land-grant | college |
| | | or university or a non-land-g | grant college of agric | ulture (see instructions). | Enter the | name, city | , and state of the colleg | e or |
| | | university: | | | | | | |
| 10 | | An organization that norma | lly receives: (1) more | than 33 1/3% of its sup | port from | contributi | ons, membership fees, a | and gross receipts from |
| | | activities related to its exem | npt functions - subjec | ct to certain exceptions, | and (2) no | more tha | n 33 1/3% of its suppor | t from gross investment |
| | | income and unrelated busin | ness taxable income | (less section 511 tax) from | om busine | sses acqu | ired by the organization | after June 30, 1975. |
| | | See section 509(a)(2). (Cor | | , | | · | , 0 | , |
| 11 | | An organization organized a | , | ively to test for public sa | fety. See: | section 50 |)9(a)(4). | |
| 12 | | An organization organized a | • | • | • | | | e purposes of one or |
| - | | more publicly supported or | • | • | • | | • | |
| | | lines 12a through 12d that | | | | | | DIRECK THE BOX III |
| _ | | 1 | * * | | | • | · · · · · · | , airtin a |
| а | | Type I. A supporting orga | · · · · · · · · · · · · · · · · · · · | | • | | | |
| | | the supported organization | | | a majority | of the dire | ctors or trustees of the s | supporting |
| | | organization. You must c | | | | | | |
| b | | Type II. A supporting orga | | | | | | |
| | | control or management o | f the supporting orga | anization vested in the s | ame perso | ons that co | ontrol or manage the sup | ported |
| | | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | |
| С | | Type III functionally inte | grated. A supporting | g organization operated | in connec | tion with, a | and functionally integrat | ed with, |
| | | its supported organization | n(s) (see instructions |). You must complete I | Part IV, Se | ections A, | D, and E. | |
| d | | Type III non-functionally | / integrated. A supp | orting organization oper | ated in co | nnection v | vith its supported organ | zation(s) |
| | | that is not functionally int | egrated. The organiz | zation generally must sat | tisfy a dist | ribution re | quirement and an attent | iveness |
| | | requirement (see instruct | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V. | |
| е | | Check this box if the orga | • | - | | | | |
| | | functionally integrated, or | | | | | 31 / 31 / 31 | |
| f | Ente | r the number of supported of | • • | ,9 | | | | |
| ď | | ide the following information | | ed organization(s) | | | | . [] |
| 9 | |) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga | nization listed | (v) Amount of monetary | (vi) Amount of other |
| | | organization | | (described on lines 1-10 | in your governi | No | support (see instructions) | support (see instructions) |
| | | | | above (see instructions)) | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
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| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| ota | ıl | | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | • | | | |
|------|--|-----------------------|----------------------|-----------------------|--------------------|------------------|-----------------|
| | endar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| | Gifts, grants, contributions, and | (-,, | (-, : : | (-, | (-7 | (-/ | (-7 : |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 9,168,915. | 5,582,233. | 5,849,728. | 3,957,720. | 72,807,766. | 97,366,362. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 9,168,915. | 5,582,233. | 5,849,728. | 3,957,720. | 72,807,766. | 97,366,362. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 53,779,666. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 43,586,696. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 7 | Amounts from line 4 | 9,168,915. | 5,582,233. | 5,849,728. | 3,957,720. | 72,807,766. | 97,366,362. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | 2,064,807. | 2,986,325. | 2,397,588. | 2,027,860. | 2,090,175. | 11,566,755. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 108,933,117. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 14 | ,097,915. |
| 13 | First five years. If the Form 990 is for | r the organization's | first, second, third | , fourth, or fifth ta | x year as a sectio | n 501(c)(3) | |
| _ | organization, check this box and stor | | | | | | > |
| | ction C. Computation of Publ | | | | | | 40.01 |
| | Public support percentage for 2016 (| | | | | 14 | 40.01 % |
| | | | | | | 15 | 45.29 % |
| 16a | 33 1/3% support test - 2016. If the o | • | | • | | • | |
| | stop here. The organization qualifies | as a publicly suppo | orted organization | | | | ►X |
| b | 33 1/3% support test - 2015. If the o | • | | • | | • | |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | tion | | | ▶□ |
| 17a | 10% -facts-and-circumstances tes | • | | | | | • |
| | and if the organization meets the "fac | | | | | | |
| | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances tes | - | | | | | |
| | more, and if the organization meets the | | | | | | |
| | organization meets the "facts-and-circ | | | | | | |
| 18 | Private foundation. If the organization | n did not check a l | box on line 13, 16a | , 16b, 17a, or 17b | | | |
| | | | | | Sche | dule A (Form 990 | or 990-EZ) 2016 |

632022 09-21-16

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | qualify under the tests listed be ction A. Public Support | elow, please com | plete Part II.) | | | | |
|------|--|-------------------|-----------------------|----------------------|---------------------|--------------------|---------------|
| | ndar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| | Gifts, grants, contributions, and | (a) 2012 | (b) 2013 | (6) 2014 | (u) 2013 | (e) 2010 | (I) Total |
| ' | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| 2 | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| • | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| k | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| C | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Se | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🖊 | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| k | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | : Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| 13 | assets (Explain in Part VI.) | | | | | | |
| | First five years. If the Form 990 is for | the organization' | s first second this | rd fourth or fifth t | av voar as a soctio | n 501(c)(3) organi | zation |
| | | · · | | | - | . , . , | Lation, |
| Sec | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2016 (li | | | column (f)) | | 15 | % |
| | Public support percentage for 2016 (iii | | | | | 16 | |
| | ction D. Computation of Inves | | | | | 10 | 70 |
| | • | | | | | 17 | 04 |
| 17 | | | | | | 18 | <u>%</u> % |
| 18 | Investment income percentage from 2 | | | | | | |
| 198 | 33 1/3% support tests - 2016. If the | | | | | | |
| | more than 33 1/3%, check this box ar | | | | | | |
| t | 33 1/3% support tests - 2015. If the | | | | | | |
| 00 | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | n did not check a | 20 nox on line 14, 19 | ıa, or 19b, check t | nis box and see in | structions | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|-----|----|
| | | |
| 1 | | |
| | | |
| 2 | | |
| 3a | | |
| | | |
| 3b | | |
| _ | | |
| 3c | | |
| 4a | | |
| | | |
| 4b | | |
| | | |
| 4c | | |
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| 5a | | |
| 5b | | |
| 5c | | |
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| 7 | | |
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| 8 | | |
| 9a | | |
| | | |
| 9b | | |
| 9c | | |
| | | |
| 10a | | |
| 10b | | |

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| Pa | rt IV Supporting Organizations _(continued) | | | |
|------------|---|------------|-----|----------|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | tion B. Type I Supporting Organizations | | | |
| | , , , , , , , , , , , , , , , , , , , | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| _ | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| 000 | tion of Type it oupporting organizations | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | 163 | NO |
| • | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | | 1 | | |
| <u>Sac</u> | the supported organization(s). tion D. All Type III Supporting Organizations | <u>'</u> ' | | <u> </u> |
| <u> </u> | tion b. All Type in Supporting Organizations | | Vaa | No |
| | Did the executation provide to each of its supported executations, by the last day of the fifth month of the | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| _ | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| _ | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst | ructions | | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supportin | g Orgai | nizations | |
|------|--|-------------|----------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyin | g trust on | Nov. 20, 1970 (explain in | Part VI.) See instructions. Al |
| | other Type III non-functionally integrated supporting organizations must co | mplete Se | ections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3 | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1 b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other | | | |
| | factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| | see instructions) | 4 | | |
| _5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by .035 | 6 | | |
| _7_ | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1 | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions) | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | ly integrat | ed Type III supporting org | ganization (see |
| | instructions). | | | |

Schedule A (Form 990 or 990-EZ) 2016

| Par | TV Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | anizations _(continued) | |
|--------------------|---|-------------------------------|-----------------------------------|----------------------------------|
| Secti | ion D - Distributions | | , | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | empt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | | | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions | | | |
| 7 | Total annual distributions. Add lines 1 through 6 | | | |
| 8 | Distributions to attentive supported organizations to which the | he organization is responsive | е | |
| | (provide details in Part VI). See instructions | | | |
| 9 | Distributable amount for 2016 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| Secti | ion E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2016 | Distributable Amount for 2016 |
| J C UII | on E Distribution Anocations (See motifications) | | F16-2010 | Amount for 2010 |
| 1 | Distributable amount for 2016 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2016 (reason- | | | |
| | able cause required- explain in Part VI). See instructions | | | |
| 3 | Excess distributions carryover, if any, to 2016: | | | |
| а | | | | |
| b | | | | |
| С | From 2013 | | | |
| d | From 2014 | | | |
| е | From 2015 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2016 distributable amount | | | |
| i | Carryover from 2011 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2016 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2016 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4 | | | |
| 5 | Remaining underdistributions for years prior to 2016, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions | | | |
| 6 | Remaining underdistributions for 2016. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions | | | |
| 7 | Excess distributions carryover to 2017. Add lines 3j | | | |
| | and 4c | | | |
| 8 | Breakdown of line 7: | | | |
| а | | | | |
| | Excess from 2013 | | | |
| | Excess from 2014 | | | |
| d | Excess from 2015 | | | |
| е | Excess from 2016 | | | |

Schedule A (Form 990 or 990-EZ) 2016

| Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) | |
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Schedule A

Identification of Excess Contributions Included on Part II, Line 5

2016

** Do Not File **

*** Not Open to Public Inspection ***

| Contributor's Name | Total Contributions | Excess Contributions |
|---|------------------------|-------------------------|
| JOHN OISHEI FOUNDATION | 3,000,000. | 821,338. |
| PEG T. ELFVIN | 10,984,314. | 8,805,652. |
| JEFFREY GUNDLACH | 42,500,000. | 40,321,338. |
| THE RALPH C. WILSON, JR. FOUNDATION | 6,010,000. | 3,831,338. |
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| | | |
| Total Excess Contributions to Schedule A, Part II, Line 5 | | 53,779,666. |

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization

Employer identification number

16-6001555

BUFFALO FINE ARTS ACADEMY

| Organization type (check one): | | | | | | |
|--------------------------------|--|--|--|--|--|--|
| Filers of | : | Section: | | | | |
| Form 990 | or 990-EZ | \overline{X} 501(c)($\overline{3}$) (enter number) organization | | | | |
| | | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | |
| | | 527 political organization | | | | |
| Form 990 |)-PF | 501(c)(3) exempt private foundation | | | | |
| | | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | |
| | | 501(c)(3) taxable private foundation | | | | |
| | | | | | | |
| | | s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. | | | | |
| General | Rule | | | | | |
| | • | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | |
| Special l | Rules | | | | | |
| | sections 509(a)(1) any one contributo | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II. | | | | |
| | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. | | | | | |
| | year, contributions is checked, enter h purpose. Don't cor | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year \ \bigsim \text{\tex | | | | |

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization Employer identification number

BUFFALO FINE ARTS ACADEMY 16-6001555

| Part I | Contributors (See instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|------------|---|----------------------------|--|
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 1 | | \$ <u>42,500,000</u> . | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$6,010,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ <u>1,702,799</u> . | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$3,000,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for |

BUFFALO FINE ARTS ACADEMY

16-6001555

| Part II | Noncash Property (See instructions). Use duplicate copies of Property | art II if additional space is needed. | |
|------------------------------|---|--|----------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | VARIOUS STOCK | | |
| 1 | | | |
| | | \$\$ <u>14,210,670.</u> | 12/23/16 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | | |
| | | \ \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | _ | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | | |
| | | | |
| | | Schodula P (Form 0 | 90, 990-EZ, or 990-PF) (20 |

Name of organization Employer identification number 16-6001555 BUFFALO FINE ARTS ACADEMY Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for Part III the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. `fŕom Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

BUFFALO FINE ARTS ACADEMY

Employer identification number 16-6001555

| Pai | t I Organizations Maintaining Donor Advise | | or Accour | nts.Complete if the |
|-----|--|---|-----------------|---------------------------------|
| | organization answered "Yes" on Form 990, Part IV, lin | | | |
| | , , | (a) Donor advised funds | (b) Fund | s and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate value of contributions to (during year) | | | |
| 3 | Aggregate value of grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and donor advisors in | | ed funds | |
| | are the organization's property, subject to the organization's | _ | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor a | | | |
| | for charitable purposes and not for the benefit of the donor of | | | |
| | impermissible private benefit? | | | Yes No |
| Pai | | | | |
| 1 | Purpose(s) of conservation easements held by the organizati | ion (check all that apply). | | |
| | Preservation of land for public use (e.g., recreation or e | education) Preservation of a histo | rically importa | ant land area |
| | Protection of natural habitat | Preservation of a certif | ied historic st | ructure |
| | Preservation of open space | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualit | fied conservation contribution in the form o | of a conservat | ion easement on the last |
| | day of the tax year. | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a | |
| b | Total acreage restricted by conservation easements | | 2b | |
| С | Number of conservation easements on a certified historic str | ructure included in (a) | 2c | |
| d | Number of conservation easements included in (c) acquired | after 8/17/06, and not on a historic structu | re | |
| | listed in the National Register | | 2d | |
| 3 | Number of conservation easements modified, transferred, re | | | during the tax |
| | year ▶ | | | |
| 4 | Number of states where property subject to conservation ea | sement is located | | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | | |
| | violations, and enforcement of the conservation easements i | t holds? | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing cons | ervation ease | ments during the year |
| | > | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing conservat | ion easement | s during the year |
| | ▶ \$ | | | |
| 8 | Does each conservation easement reported on line 2(d) above | • | | |
| | and section 170(h)(4)(B)(ii)? | | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | ion easements in its revenue and expense | statement, ar | nd balance sheet, and |
| | include, if applicable, the text of the footnote to the organization | tion's financial statements that describes t | he organization | on's accounting for |
| _ | conservation easements. | | | |
| Pai | | | her Simila | r Assets. |
| | Complete if the organization answered "Yes" on Form | | | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | | | |
| | historical treasures, or other similar assets held for public ext | nibition, education, or research in furtherar | ice of public s | service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that descri | | | |
| b | If the organization elected, as permitted under SFAS 116 (AS | | | |
| | treasures, or other similar assets held for public exhibition, e | ducation, or research in furtherance of pub | lic service, pr | ovide the following amounts |
| | relating to these items: | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | |
| | (ii) Assets included in Form 990, Part X | | | |
| 2 | If the organization received or held works of art, historical tre | , | gain, provide | |
| | the following amounts required to be reported under SFAS 1 | | | |
| a | Revenue included on Form 990, Part VIII, line 1 | | | |
| b | Assets included in Form 990, Part X | | 🕨 \$ | |

Schedule D (Form 990) 2016

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| | t III Organizations Maintaining Co | Ollections of Ar | | | ageurae / | or Othe | | | | Page ∠ | |
|-----|--|-----------------------|---|---------------|---------------|------------|------------|-------------|------------|-------------|--|
| | | | | | | | | | | | |
| 3 | Using the organization's acquisition, accession | n, and other record | s, check ar | ly of the | tollowing tha | at are a s | ignificant | use of its | collection | items | |
| _ | (check all that apply): X Public exhibition | | | | | | | | | | |
| a | | d | | | hange progr | ams | | | | | |
| | b Scholarly research e Other | | | | | | | | | | |
| C | X Preservation for future generations | | | | | . , | | . 5 | | | |
| 4 | Provide a description of the organization's co | | | | | | | ose in Par | t XIII. | | |
| 5 | During the year, did the organization solicit or | | | | | | | | ٦., | v | |
| Da | to be sold to raise funds rather than to be ma | | | | | | | | Yes | X No | |
| Pai | t IV Escrow and Custodial Arrang | • | ete if the or | ganizatio | n answered | "Yes" on | Form 990 |), Part IV, | line 9, or | | |
| | reported an amount on Form 990, Part | | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custodia | | | | | | | | ٦., | п. . | |
| | on Form 990, Part X? | | | | | | | | Yes | └── No | |
| b | If "Yes," explain the arrangement in Part XIII a | ind complete the fol | llowing tabl | e: | | | | | | | |
| | | | | | | | | | Amount | | |
| | Beginning balance | | | | | | | | | | |
| | Additions during the year | | | | | | | | | | |
| e | Distributions during the year | | | | | | | | | | |
| Ť | Ending balance | | | | | | 1f | | T., | | |
| | Did the organization include an amount on Fo | | | | | | • | | Yes | ∐ No | |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | | |
| Par | t V Endowment Funds. Complete if | | | | | | | .aaua baali | () Farms | haali | |
| | <u></u> | (a) Current year | (b) Prior | , | (c) Two yea | | ` ' | ears back | ` , | rears back | |
| | Beginning of year balance | 123,190,560. | | 2,814. | 137,00 | | | 19,900. | | 326,212. | |
| р | Contributions | 17,983,715. | | 9,220. | | 9,431. | | 23,568. | | 097,221. | |
| C | Net investment earnings, gains, and losses | 15,677,585. | -3,10 | 2,717. | 1,06 | 7,198. | 14,4 | 72,539. | 10, | 804,426. | |
| d | Grants or scholarships | | | | | | | | | | |
| е | Other expenditures for facilities | 0.040.000 | - 4- | | | | - 4 | 44 505 | _ | | |
| | and programs | 8,340,873. | 7,47 | 8,757. | 7,27 | 5,295. | 7,1 | 14,527. | 6, | 507,959. | |
| f | Administrative expenses | 110 510 005 | 100.10 | 0 560 | 100.10 | 2 21 4 | 425.0 | 04 400 | 106 | | |
| g | End of year balance | 148,510,987. | | 0,560. | | 2,814. | 137,0 | 01,480. | 126, | 519,900. | |
| 2 | Provide the estimated percentage of the curre | | | olumn (a | i)) held as: | | | | | | |
| | Board designated or quasi-endowment | 5.88 | _% | | | | | | | | |
| | Permanent endowment ▶ 94.12 | % | | | | | | | | | |
| С | Temporarily restricted endowment | % | | | | | | | | | |
| _ | The percentages on lines 2a, 2b, and 2c should be a sh | = | | | | | | | | | |
| За | Are there endowment funds not in the posses | ssion of the organiza | ation that a | re held a | nd administe | ered for t | he organiz | zation | Г. | | |
| | by: | | | | | | | | | es No | |
| | (i) unrelated organizations | | | | | | | | 3a(i) | X | |
| | | | | | | | | | 3a(ii) | X | |
| b | If "Yes" on line 3a(ii), are the related organizate | | | | | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | wment fun | ds. | | | | | | | |
| Pai | t VI Land, Buildings, and Equipme | | | | | | | | | | |
| | Complete if the organization answered | | | | | | | | | | |
| | Description of property | (a) Cost or ot | | ` ' | or other | | ccumulate | | (d) Book | value | |
| | | basis (investr | ient) | basis | (otner) | aer | oreciation | | | | |
| | Land | | - | 0 10 | 0 1/0 | 10 / | 5.40 F | 01 | 0 = 40 | <u> </u> | |
| | Buildings | ` | | υ, τα | 9,148. | τυ, | 548,5 | <u> </u> | J,34U | ,557. | |
| | Leasehold improvements | | | 7 11 | 277 | F , | 200 0 | 22 | 1 004 | 252 | |
| d | Equipment | | | / , 11 | 2,376. | 5,4 | 288,0 | ۷٥٠ | ⊥, δ∠4 | ,353. | |

Schedule D (Form 990) 2016

11,364,910.

12531026 795314 1460

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

| Scriedule D | (1 0111 | 1990) 2010 | 20111120 | | 11111 | 11011011 | | | |
|-------------|---------|------------|------------------|-----|-------|----------|--|--|--|
| Part VII | Inve | estments | - Other Securiti | es. | | | | | |
| | | | | | | | | | |

| Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. | | | | | | | | |
|--|----------------|---|--|--|--|--|--|--|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value | | | | | | |
| (1) Financial derivatives | | | | | | | | |
| (2) Closely-held equity interests | | | | | | | | |
| (3) Other | | | | | | | | |
| (A) MUTUAL FUNDS | 86,158,872. | END-OF-YEAR MARKET VALUE | | | | | | |
| (B) EQUITY SECURITIES | 8,329,911. | END-OF-YEAR MARKET VALUE | | | | | | |
| (C) POOLED FUNDS | 25,841,357. | END-OF-YEAR MARKET VALUE | | | | | | |
| (D) ALTERNATIVE INVESTMENTS | 27,845,847. | END-OF-YEAR MARKET VALUE | | | | | | |
| (E) | | | | | | | | |
| (F) | | | | | | | | |
| (G) | | | | | | | | |
| (H) | | | | | | | | |
| Total . (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 148,175,987. | | | | | | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | • | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (In) De alessalesa |
|--|--------------------|
| (a) Description | (b) Book value |
| (1) DUE FROM AFFILIATED ORGANIZATIONS | 2,665,595. |
| (2) ASSETS RESTRICTED TO INVESTMENT IN LAND, BUILDINGS AND | |
| (3) EQUIPMENT | 28,012,731. |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | 30,678,326. |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. | (a) Description of liability | (b) Book value |
|--------|---|----------------|
| (1) | Federal income taxes | |
| (2) | LINE OF CREDIT | 1,486,000. |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. | (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 1,486,000. |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2016

| Schedule D (Form 990) 2016 BUFFALO FINE ARTS ACADE | MY | | 16- | 6001555 Page 4 |
|--|---------------------|---------------|---------|---------------------------------------|
| Part XI Reconciliation of Revenue per Audited Financial State | tements With | Revenue per R | eturi | າ. |
| Complete if the organization answered "Yes" on Form 990, Part IV, line | | | | 04 004 555 |
| 1 Total revenue, gains, and other support per audited financial statements | | | 1 | 91,804,775. |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: | ا ما | 7 015 /30 | | |
| a Net unrealized gains (losses) on investments | | 7,915,430. | | |
| b Donated services and use of facilities | | | | |
| Recoveries of prior year grants Other (Describe in Part XIII.) | | 302,480. | | |
| e Add lines 2a through 2d | | | 2e | 8,217,910. |
| 3 Subtract line 2e from line 1 | | | 3 | 83,586,865. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b Other (Describe in Part XIII.) | 4b | | | |
| c Add lines 4a and 4b | | | 4c | 0. |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 83,586,865. |
| Part XII Reconciliation of Expenses per Audited Financial Sta | | Expenses per | Retu | ırn. |
| Complete if the organization answered "Yes" on Form 990, Part IV, line | | | | 16 076 315 |
| 1 Total expenses and losses per audited financial statements | | | 1 | 16,076,315. |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: | ا ء ا | | | |
| a Donated services and use of facilities | | | - | |
| b Prior year adjustments | | | | |
| c Other losses d Other (Describe in Part XIII.) | | 596,409. | - | |
| e Add lines 2a through 2d | | - | 2e | 596,409. |
| 3 Subtract line 2e from line 1 | | | 3 | 15,479,906. |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b Other (Describe in Part XIII.) | | | | |
| c Add lines 4a and 4b | · | | 4c | 0. |
| 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 | 8.) | | 5 | 15,479,906. |
| Part XIII Supplemental Information. | | | | |
| Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 | • | | 4; Part | X, line 2; Part XI, |
| lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an | y additional inform | nation. | | |
| | | | | |
| PART V, LINE 4: | | | | |
| | | | | |
| THE BUFFALO FINE ARTS ACADEMY INTENDS TO | USE THE EI | NDOWMENT F | 'UND | S TO |
| | | | | |
| PROMOTE, CULTIVATE AND GENERALLY FOSTER A | RT IN ALL | ITS BRANC | HES | • |
| | | | | |
| | | | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| PART AI, DINE 2D - OTHER ADDUSTMENTS: | | | | |
| REVENUE OF ALBRIGHT KNOX RESTAURANT REPOR | TED ON SE | PARATE | | |
| THE PROPERTY AND ADDITIONAL REPORT OF | ILD ON DE | 11111111 | | |
| RETURN | | | | 302,480. |
| | | | | · · · · · · · · · · · · · · · · · · · |
| | | | | |
| • | | | | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| EADENGE OF FIDERGIE RIOA DEGESTIONE DESC. | מיים משתם | | | |
| EXPENSES OF ALBRIGHT KNOX RESTAURANT REPO | KIED ON SI | CPAKATE | | |
| RETURN | | | | 398,046. |
| | | | | 270,040 |
| EXPENSES OF ALKASW, INC. REPORTED ON SEPAR | RATE RETUI | RN | | 198,363. |

Schedule D (Form 990) 2016

632055 08-29-16

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

2016
Open to Public Inspection

Name of the organization

Employer identification number

| BUFFALO FINE AR | TS ACADE | мү | | | 16-600155 | 5 |
|----------------------------------|--------------------|--------------------------|---|------------------|--------------------------------------|------------------------|
| | | | tside the United States. Comple | ete if the organ | | |
| Form 990, Part IV | /, line 14b. | | | | | |
| - | - | | ds to substantiate the amount of its gr | | | |
| the grantees' eligibility for | or the grants or a | assistance, and | the selection criteria used to award the | e grants or ass | istance? | Yes No |
| 2 For grantmakers. Desc | ribe in Part V the | organization's | procedures for monitoring the use of it | s grants and o | ther assistance outs | side the |
| United States. | | | | | | |
| 3 Activities per Region. (TI | ne following Part | | an be duplicated if additional space is | needed.) | | |
| (a) Region | (b) Number of | (c) Number of employees, | (d) Activities conducted in the region | | vity listed in (d) | (f) Total expenditures |
| | offices | agents, and | (by type) (such as, fundraising, pro- | | gram service, | for and |
| | in the region | independent contractors | gram services, investments, grants to recipients located in the region) | | e specific type (s) in the region | investments |
| | | in the region | recipients located in the region) | Of 3et vice | (s) in the region | in the region |
| | | | | ART PURCHAS | SES FOR | |
| | | | | CONSERVATIO | | |
| DENMARK | 0 | 0 | PROGRAM SERVICES | PRESERVATIO | | 120,000. |
| | _ | - | | | · | |
| | | | | ART PURCHAS | SES FOR | |
| | | | | CONSERVATIO | ON AND | |
| AUSTRIA | 0 | 0 | PROGRAM SERVICES | PRESERVATIO | ON | 3,985. |
| | | | | | | |
| | | | | ART PURCHAS | SES FOR | |
| | | | | CONSERVATIO | ON AND | |
| FRANCE | 0 | 0 | PROGRAM SERVICES | PRESERVATIO | N | 213,087. |
| | | | | | | |
| | | | | ART PURCHAS | SES FOR | |
| | | | | CONSERVATIO | ON AND | |
| UNITED KINGDOM | 0 | 0 | PROGRAM SERVICES | PRESERVATIO | ON | 38,000. |
| | | | | | | |
| | | | | ART PURCHAS | | |
| | | | | CONSERVATIO | | 05 504 |
| SWITZERLAND | 0 | 0 | PROGRAM SERVICES | PRESERVATIO | ON . | 25,524. |
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| | | | | | | |
| 3 a Sub-total | 0 | 0 | | | | 400,596. |
| b Total from continuation | | | | | | |
| sheets to Part I | 0 | 0 | | | | 0. |
| c Totals (add lines 3a | | | | | | |
| and 2h) | l n | 0 | | | | 400 596 |

632071 09-21-16

Schedule F (Form 990) 2016

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

3 Enter total number of other organizations or entities

| Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. | | | | | | | | | | | | |
|---|--|------------|---|--------------------------|---------------------------------|----------------------------------|---|---|--|--|--|--|
| recipient who red | recipient who received more than \$5,000. Fart it can be duplicated if additional space is needed. | | | | | | | | | | | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) | | | | |
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| | | | I recognized as charities by the n 501(c)(3) equivalency letter | | , recognized as tax-e | exempt by | | 1 | | | | |

| Part III Grants and Other Assistand Part III can be duplicated if a | | | ates. Complete r | the organization answered "Yes" | on Form 990, Part | t IV, line 16. | |
|---|------------|--------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| | | | | | | | |
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Page 4

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

| 'art | V Foreign Forms | | |
|------|--|-----|------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |

Instructions for Form 5713; do not file with Form 990)

Schedule F (Form 990) 2016

6

| Part V | Supplemental Information |
|--------|---|
| | Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of |
| | investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) |
| | (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions. |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

BUFFALO FINE ARTS ACADEMY

Employer identification number 16-6001555

| | · | | Yes | No |
|------------|---|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as, maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee X Written employment contract | | | |
| | X Independent compensation consultant | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | Х |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | X |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | X |
| b | Any related organization? | 6b | | X |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | |
|-----------------------|-----------------|--------------------------|---|-------------------------------------|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| (1) JANNE SIREN, PH.D | (i) | 170,808. | 88,000. | 16,192. | 12,520. | 9,468. | 296,988. | 0. |
| 1.3 | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) _ | | | | | | | |
| | ii) | | | | | | | |
| | (i) | | | | | | | |
| | ii) | | | | | | | |
| | (i) | | | | | | | |
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| | ii) | | | | | | | |
| | (i) | | | | | | | |
| | ii) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
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SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 2016

> Open To Public Inspection

Name of the organization BUFFALO FINE ARTS ACADEMY Employer identification number 16-6001555

| Complete if the | e organization | ansv | vered "Yes" on F | Form 9 | 990, Pa | art IV, line 25a or 25l | b, or | Form 990-EZ, P | art V, I | ine 40 | b. | | | |
|---|---------------------------|--------------|---|--------|------------------------------|-------------------------------|-------------|---------------------|-------------|----------------|-----------------------------------|----------------|----------------|-----------------|
| 1 | 1 | (b) R | Relationship betv | veen o | disqual | ified | -) D- | | | _ | | (d) Corrected? | | |
| (a) Name of disqualified | person | | person and or | ganiza | ation | (0 |) De | escription of tran | sactio | n | | Ye | es | No |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | |
| 2 Enter the amount of tax | x incurred by | the o | rganization man | agers | or disc | qualified persons du | ring | the year under | | | | | | |
| | | | | | | | | | | \$ | | | | |
| 3 Enter the amount of tax | x, if any, on lir | ne 2, a | above, reimburs | ed by | the or | ganization | | | | > \$ | | | | |
| Part II Loans to a | nd/or From | ı Int | erested Pers | sons | | | | | | | | | | |
| Complete if the | e organization | ansv | vered "Yes" on F | Form 9 | 990-EZ | , Part V, line 38a or l | Form | n 990, Part IV, lin | e 26; | or if th | ne orga | nizati | on | |
| • | - | _ | , Part X, line 5, 6 | · — | | | | | | | VI-V Ani | royod | | |
| (a) Name of interested person | (b) Relation with organiz | | (c) Purpose of loan | fron | an to or n the zation? | (e) Original principal amount | (f) | Balance due | (g) defa | In ult? | (h) App by boo comm | ard or | (i) W agree | ritten ment? |
| | | | | То | From | | | | Yes | No | Yes | No | Yes | No |
| JANNE SIREN | EMPLO | YEE | PART V | | X | 335,000. | | 335,000. | | Х | Х | | Х | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | 225 000 | | | | | | |
| ^{[otal} Part III │ Grants or <i>A</i> | coictonoo | Dor | nefiting Inter | coto | d Do | > \$ | | 335,000. | | | | | | |
| | | | vered "Yes" on F | | | | | | | | | | | |
| (a) Name of interested | | | | | | (c) Amount of | | (d) Type | of | | (0) | Durn | ose of | : |
| (a) Name of interested | a person | ' | (b) Relationship interested pers the organiza | on an | | assistance | | assistan | | | | assista | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2016

| (a) Name of interested person | d "Yes" on Form 990, Part IV, line 28a, 28 (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sha organiz reven | zation's |
|---|--|---------------------------|--------------------------------|-----------------------------|----------|
| | percent and the engantization | transastion | transastion. | Yes | No |
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| Dort V Cumplemental Information | | | | | |
| Part V Supplemental Information Provide additional information for resp | onses to questions on Schedule L (see i | nstructions). | | | |
| SCHEDULE L, PART II, LOANS | | | | | |
| | | JIED IEROOI | 10. | | |
| (A) NAME OF PERSON: JANNE | SIREN | | | | |
| (C) PURPOSE OF LOAN: PROVI | DE DIRECTOR WITH PLA | ACE OF RES | DENCE WHILE | } | |
| SERVING THE GALLERY | | | | | |
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SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

BUFFALO FINE ARTS ACADEMY

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

16-6001555

| Par | rt I Types of Property | | | | | | | | | |
|-----|--|---------------------|----------------------------|---------------------------|----------------|------------|-------------------------------|---------|--------|-------|
| | | (a) | (b) | (c) | | l . | (d) | | | |
| | | Check if applicable | Number of contributions or | Noncash co amounts rep | | | Method of de cash contribu | | | • |
| | | applicable | items contributed | | | HOH | asii continuc | ilion a | mount | 5 |
| 1 | Art - Works of art | | | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | | | |
| 4 | Books and publications | | | | | | | | | |
| 5 | Clothing and household goods | | | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | | | |
| 7 | Boats and planes | | | | | | | | | |
| 8 | Intellectual property | | | | | | | | | |
| 9 | Securities - Publicly traded | X | 44 | 15,02 | 22,320. | FAIR | MARKET | VA | LUE | |
| 10 | Securities - Closely held stock | | | | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | | | | |
| | trust interests | | | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | | | |
| | Historic structures | | | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | | | |
| 15 | Real estate - Residential | | | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | | | |
| 17 | Real estate - Other | | | | | | | | | |
| 18 | Collectibles | | | | | | | | | |
| 19 | Food inventory | | | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | | | |
| 21 | Taxidermy | | | | | | | | | |
| 22 | Historical artifacts | | | | | | | | | |
| 23 | Scientific specimens | | | | | | | | | |
| 24 | Archeological artifacts | | | | | | | | | |
| 25 | Other • () | | | | | | | | | |
| 26 | Other () | | | | | | | | | |
| 27 | Other • () | | | | | | | | | |
| 28 | Other () | | | | | | | | | |
| 29 | Number of Forms 8283 received by the organiz | ation during | g the tax year for c | ontributions | | | | | | |
| | for which the organization completed Form 828 | 33, Part IV, I | Donee Acknowled | gement | . 29 | | | | | |
| | | | | | | | | | Yes | No |
| 30a | During the year, did the organization receive by | contribution | n any property rep | oorted in Part I, | lines 1 throu | gh 28, tha | at it | | | |
| | must hold for at least three years from the date | of the initia | al contribution, and | l which isn't rec | juired to be ι | ised for | | | | |
| | exempt purposes for the entire holding period? | | | | | | | 30a | | _X_ |
| b | If "Yes," describe the arrangement in Part II. | | | | | | | | | |
| 31 | Does the organization have a gift acceptance p | oolicy that re | equires the review | of any nonstan | dard contribi | utions? . | | 31 | Х | |
| 32a | Does the organization hire or use third parties of | or related or | ganizations to soli | cit, process, or | sell noncash | | | | | |
| | contributions? | | | | | | | 32a | | X |
| b | If "Yes," describe in Part II. | | | | | | | | | |
| 33 | If the organization didn't report an amount in co | olumn (c) fo | r a type of propert | y for which colu | ımn (a) is che | ecked, | | | | |
| | describe in Part II. | | | | | | | | | |
| НΔ | For Panerwork Reduction Act Notice see | the Instruc | tions for Form 99 | n | | | Schedule M | (Earm | ggn) / | 2016) |

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

. Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BUFFALO FINE ARTS ACADEMY

Employer identification number 16-6001555

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ART IN ALL ITS BRANCHES. IT IS THE PARENT ORGANIZATION OF THE ALBRIGHT-KNOX ART GALLERY, ONE OF THE COUNTRY'S MOST PROMINENT ART MUSEUMS, AS WELL AS AN IMPORTANT CULTURAL AND EDUCATIONAL CENTER FOR WESTERN NEW YORK. THE GALLERY IS DEDICATED TO SERVING BOTH THE LOCAL COMMUNITY AND A WIDER ART AUDIENCE THROUGH A RECOGNIZED AND ACTIVE PROGRAM OF COLLECTING, EDUCATING, EXHIBITING AND INTERPRETING ART WORKS, WITH PARTICULAR EMPHASIS ON THE CREATIVE ACCOMPLISHMENTS OF THE 20TH AND 21ST CENTURIES.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AND EDUCATIONAL CENTER FOR WESTERN NEW YORK. THE GALLERY IS DEDICATED TO SERVING BOTH THE LOCAL COMMUNITY AND A WIDER ART AUDIENCE THROUGH A RECOGNIZED AND ACTIVE PROGRAM OF COLLECTING, EDUCATING, EXHIBITING AND INTERPRETING ART WORKS, WITH PARTICULAR EMPHASIS ON THE CREATIVE ACCOMPLISHMENTS OF THE 20TH AND 21ST CENTURIES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: EDUCATIONAL PROGRAMS AND AUXILLARY ACTIVITIES-INCLUDE TOURS, WORKSHOPS, ART CLASSES, LECTURES, CONCERTS, FILMS AND COMMUNITY PROGRAM EXPENSES \$ 1,004,274. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,146,354.

FORM 990, PART VI, SECTION A, LINE 6:

THE ORGANIZATION HAS A BOARD OF DIRECTORS AS WELL AS A GENERAL MEMBERSHIP WHICH PATRONS OF THE ARTS MAY JOIN.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

Name of the organization

BUFFALO FINE ARTS ACADEMY

Employer identification number

16-6001555

FORM 990, PART VI, SECTION A, LINE 7B:

AT THE ANNUAL MEETING OF THE ORGANIZATION'S MEMBERS, CERTAIN AGENDA TOPICS

ARE VOTED ON TO APPROVE THE ACTIONS OF THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B:

EACH BOARD MEMBER HAS THE OPPORTUNITY TO REVIEW A DRAFT OF THE IRS FORM 990

PRIOR TO IT BEING FILED. ANY COMMENTS OR QUESTIONS REGARDING THE FORM ARE

DIRECTED TO AND ANSWERED BY THE CFO. THEREAFTER, THE BOARD APPROVES THE

990, IT IS SIGNED BY THE CFO, AND FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS, ANNUALLY AT THE
BEGINNING OF EACH PROGRAM YEAR IN OCTOBER, DISTRIBUTES A CONFLICT OF
INTEREST POLICY AND A BOARD MEMBER COMMITMENT FORM. THE DEPUTY DIRECTOR'S
OFFICE TRACKS THE DISTRIBUTION AND RETURN OF THESE DOCUMENTS, REVIEWS EACH
FORM, NOTES ANY CONFLICT FOR THE GOVERNANCE COMMITTEE'S REVIEW, AND KEEPS
THE ORIGINAL SIGNED COPIES IN A NOTEBOOK IN ITS OFFICE. THE GOVERNANCE
COMMITTEE REVIEWS ALL CONFLICTS AND TAKES APPROPRIATE ACTION CONSISTENT
WITH THE CONFLICTS OF INTEREST POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE PROCESS FOR DETERMINING COMPENSATION OF THE DIRECTOR AND ALL EMPLOYEES

OF THE ALBRIGHT KNOX ART GALLERY (WHO ARE REQUIRED TO HAVE MUSEUM

EXPERIENCE AND SKILLS) IS BASED ON PREVAILING COMPENSATION LEVELS IN THE

FIELD AT THE NATIONAL LEVEL (BASED ON THE ASSOCIATION OF ART MUSEUM

DIRECTORS ANNUAL SALARY SURVEY) AND REGIONAL/LOCAL LEVEL (BASED ON WESTERN

NEW YORK SALARY SURVEYS). REVIEW AND DETERMINATION OF SALARIES, BY THE

PRESIDENT OF THE BOARD OF DIRECTORS AND EXECUTIVE COMMITTEE FOR THE

Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016) Page 2 Name of the organization **Employer identification number** BUFFALO FINE ARTS ACADEMY 16-6001555 DIRECTOR'S COMPENSATION, AND BY THE HUMAN RESOURCES DEPARTMENT AND SENIOR MANAGEMENT (DIRECTOR, DEPUTY DIRECTOR, CHIEF CURATOR, CFO, COO, HEAD OF DEVELOPMENT, HEAD OF MARKETING, COMMUNICATIONS AND PUBLIC RELATIONS, FOR THEIR RESPECTIVE DEPARTMENTAL STAFF POSITIONS), IS BASED ON MID-ATLANTIC AND MIDWEST AAMD COMPENSATION TABLES. FORM 990, PART VI, SECTION C, LINE 18: ACCORDING TO FORM 990 INSTRUCTIONS, APPLICATIONS FILED BEFORE JULY 15, 1987 NEED NOT BE MADE PUBLICLY AVAILABLE, UNLESS THE ORGANIZATION HAD A COPY ON JULY 15, 1987. THE BUFFALO FINE ARTS ACADEMY DID NOT HAVE A COPY ON JULY 15, 1987, AND HAD APPLIED FOR TAX EXEMPT STATUS IN 1940. CONSEQUENTLY, FORM 1023 IS NOT MADE PUBLICLY AVAILABLE. THE BUFFALO FINE ARTS ACADEMY WAS GRANTED 501(C)3 STATUS ON DECEMBER 19, 1940. COPIES OF IRS FORM 990 ARE MAINTAINED IN THE DEPUTY DIRECTOR'S OFFICE AND ARE MADE AVAILBLE UPON REQUEST DURING REGULAR BUSINESS HOURS. FORM 990, PART VI, SECTION C, LINE 19: THE BYLAWS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS ARE MAINTAINED IN THE DEPUTY DIRECTOR'S OFFICE AND ARE MADE AVAILABLE UPON REQUEST DURING REGULAR BUSINESS HOURS. FORM 990, PART XI, LINE 2C THE PROCESS HAS NOT CHANGED SINCE THE PRIOR YEAR.

Schedule O (Form 990 or 990-EZ) (2016)

1460___1

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(c)

Legal domicile (state or

foreign country)

(d)

Total income

(e)

End-of-year assets

OMB No. 1545-0047

2016

Open to Public

Inspection

Name of the organization

(a)

Name, address, and EIN (if applicable)

of disregarded entity

Department of the Treasury Internal Revenue Service

BUFFALO FINE ARTS ACADEMY

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Primary activity

Employer identification number 16-6001555

(f)

Direct controlling

entity

| organizations during the tax year. | Organizations. Complete if the organization | - | | | | | |
|--|--|---|-------------------------------|---------------------------------------|--|-----|--|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | | g) 512(b)(13 trolled tity? |
| | | | | 501(c)(3)) | | Yes | No |
| ALKASW, INC 20-2749189 1285 ELMWOOD AVENUE | HOLD TITLE TO PROPERTY, COLLECT INCOME FROM | | | | | | |
| BUFFALO, NY 14222 | PROPERTY, AND REMIT NET | NEW YORK | 501(C)(2) | | | | X |
| | | | | | | | |
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Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (1 | n) | (i) | (j) | (k) |
|--|------------------|---|---------------------------|--|-----------------------|-----------------------------------|--------|---------------------|--|-------------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income | Share of end-of-year assets | alloca | ortionate tions? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General managir partner | Percentage ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes N | o |
| | | | | | | | | | | | |
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Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i Sec | i) |
|--|-----------------------|--|---------------------------|---|-----------------------|-----------------------------------|----------------------|-----------------------|--------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | Percentage ownership | 512(t contr ent | b)(13) rolled ity? |
| | | country) | | | | | | Yes | No |
| ALBRIGHT KNOX RESTAURANT, INC 16-1171189 | | | | | | | | | |
| 1285 ELMWOOD AVENUE | | | | | | | | | |
| BUFFALO, NY 14222 | RESTAURANT OPERATIONS | NY | | C CORP | | | 100.00% | | X |
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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No | | | |
|---|---|-------------------------------|---|--------|-----|----|--|--|--|
| 1 During the tax year, did the organization engage in any of the following transactions | s with one or more r | elated organizations listed | in Parts II-IV? | | | | | | |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | <i>'</i> | | | 1a | | X | | | |
| b Gift, grant, or capital contribution to related organization(s) | | | | 1b | | X | | | |
| c Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X | | | |
| d Loans or loan guarantees to or for related organization(s) | | | | 1d | Х | | | | |
| e Loans or loan guarantees by related organization(s) | | | | 1e | Х | | | | |
| | | | | | | | | | |
| f Dividends from related organization(s) | | | | 1f | | X | | | |
| g Sale of assets to related organization(s) | | | | 1g | | X | | | |
| h Purchase of assets from related organization(s) | n Purchase of assets from related organization(s) | | | | | | | | |
| i Exchange of assets with related organization(s) | | | | 1i | | X | | | |
| j Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X | | | |
| | | | | | | | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | Х | | | | |
| I Performance of services or membership or fundraising solicitations for related orga | nization(s) | | | 11 | | X | | | |
| m Performance of services or membership or fundraising solicitations by related organ | nization(s) | | | 1m | | X | | | |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization | on(s) | | | 1n | | X | | | |
| Sharing of paid employees with related organization(s) | | | | 10 | | X | | | |
| | | | | | | | | | |
| p Reimbursement paid to related organization(s) for expenses | | | | 1p | | X | | | |
| q Reimbursement paid by related organization(s) for expenses | | | | 1q | | X | | | |
| | | | | | | | | | |
| r Other transfer of cash or property to related organization(s) | | | | 1r | | X | | | |
| s Other transfer of cash or property from related organization(s) | | | | 1s | | X | | | |
| 2 If the answer to any of the above is "Yes," see the instructions for information on w | ho must complete t | his line, including covered | relationships and transaction thresholds. | | | | | | |
| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount in | volved | | | | | |
| (1) ALKASW, INC. | D | 2,246,967. | TRANSACTION COSTS | | | | | | |
| (2) ALKASW, INC. | K | 99,000. | FAIR MARKET VALUE | | | | | | |
| (3) ALBRIGHT KNOX RESTAURANT, INC. | D | 418,628. | TRANSACTION COSTS | | | | | | |
| (4) | | | | | | | | | |
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(5)

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) | (b) | (c) | (d) | (e) Are a partners 501(c) orgs. |) | (f) | (g) | (| h) | (i) | (j) | (k) |
|------------------------|------------------|-------------------|--|---|------------|----------|-------------|--------|----------------|--|-------------------------|---------------|
| Name, address, and EIN | Primary activity | Legal domicile | Predominant income (related, unrelated, excluded from tax under sections 512-514) | partners | S Sec. | Share of | Share of | Disp | ropor- nate | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Genera | or Percentage |
| of entity | | (state or foreign | excluded from tax under | orgs. |)(3) .? | total | end-of-year | alloca | tions? | of Schedule K-1 | partne | ownership |
| | | country) | sections 512-514) | Yes I | | income | assets | Yes | No | (Form 1065) | Yes N | О |
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